

Achieve CAPM® Exam Success:
A Concise Study Guide and Desk Reference

ACTIVITY and MILESTONE LISTS– CHAPTER 6

| WBSID | DELIVERABLE | ACTIVITY | MILESTONE Y/N |
|---------------------------------------|--|---|--------------------------|
| 1.1 Project Management | Project Plan & Updates | Develop Project Plan | YES |
| 1.1.1 Schedule | Baseline project schedule | Develop schedule | NO |
| 1.1.2 Budget | Baseline project budget | Develop budget | NO |
| 1.1.3 Scope | Baseline project scope | Develop scope document | NO |
| 1.1.4 Subsidiary plans | Specified additional plans | Develop subsidiary plans | NO |
| 1.2 Requirements | Requirements Document | Develop Requirements | YES |
| 1.2.1 Statement of work | Scope statement | Develop scope statement | NO |
| 1.2.2 Verified SOW | Scope verification | Verify scope | NO |
| 1.2.3 WBS | Project WBS | Develop WBS | NO |
| 1.2.4 Detailed Requirements | Detailed Requirements | Develop Requirements | NO |
| 1.3 Design | Web-site Design | Design LUV Web-site | YES |
| 1.3.1 Web-page interactions | Web-page structure | Design customer interface | NO |
| 1.3.2 Front-end | Customer interface | Develop Front-end | NO |
| 1.3.3 Processing | Functional structure | Develop Processing Capacity | NO |
| 1.3.4 Back-end | Provider interface | Develop Back-end | NO |
| 1.4 Development | LUV MUSIC web-site | Develop web-site | YES |
| 1.4.1 Web page common coding | Reusable code for standard interface actions | Program re-usable code | NO |
| 1.4.2 Code front-end | Customer screens | Program front-end | NO |
| 1.4.3 Code processing | Reusable & Specific Processing | Program specified components | NO |
| 1.4.4 Code back-end | Seller site interface | Program back-end | NO |
| 1.5 Testing | Operational LUV web-site | Test web-site | YES |
| 1.5.1 Unit tests | 10 screens | Test screen interfaces | NO |
| 1.5.2 Functional tests | “n” backend providers | Test provider interfaces | NO |
| 1.5.3 Integrated tests | Test all screens & executive | Test entire system performance | NO |
| 1.5.4 Production tests | Test ability to handle transaction volume | Test system under range of operational conditions | NO |
| 1.6 Implementation | Roll-out LUV MUSIC site | Implement Operational site | NO |
| 1.6.1 Move code to operational system | Copy operational software to production system | Create operational site | NO |
| 1.6.2 Operate with sample of users | Provide to focus group | Introduce system to invited users | NO |
| 1.6.3 Tune system to volumes | Evaluate early adopters for reactions | Assure system ready for general public | NO |
| 1.6.4 Unveil to public | Start 24/7 operation | Go live! | YES |
| 1.7 Objective Validation | Document site performance | Obtain sponsor sign-off | YES |
| 1.7.1 Implement financial accounting | Accounting validates auditability | Perform operational audit | NO |
| 1.7.2 Validate performance | Compare user volumes to expected performance | Monitor system performance | NO |

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| 1.7.3 Validate stability | Evaluate TTF and MTBF | Monitor system availability | NO |
| 1.7.4 Assess customer satisfaction | Evaluate results of service audit | Evaluate customer service | NO |

| MILESTONE | MILESTONE DATE | MANDATORY |
|---|-----------------------|------------------|
| Publication of project charter starts project | 5/01/2011 | YES |
| 1.1 Develop Project Plan completion | 5/15/2011 | NO |
| 1.2 Develop Requirements completion | 6/15/2011 | NO |
| 1.3 Design LUV MUSIC web-site | 6/30/2011 | NO |
| 1.4 Develop LUV MUSIC web-site | 8/15/2011 | NO |
| 1.5 Test LUV MUSIC web-site | 8/31/2011 | NO |
| 1.6.4 Go Live! officially ends the project | 9/15/2011 | YES |
| 1.7 Objectives Validation | 12/31/2011 | YES |