

Achieve CAPM® Exam Success:  
A Concise Study Guide and Desk Reference

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**MANDATORY, EXTERNAL, DISCRETIONARY DEPENDENCIES – CHAPTER 6**

<b>WBSID</b>	<b>ACTIVITY</b>	<b>PREDECESSOR</b>	<b>DEPENDENCY</b>
1.1 Project Management	Develop Project Plan		
1.1.1 Schedule	Develop schedule	1.1.3	MANDATORY
1.1.2 Budget	Develop budget	1.1.1 1.1.4	MANDATORY
1.1.3 Scope	Develop scope document	START	EXTERNAL
1.1.4 Subsidiary plans	Develop subsidiary plans	1.1.1	DISCRETIONARY
1.2 Requirements	Develop Requirements		
1.2.1 Statement of work	Develop scope statement	1.1.2	MANDATORY
1.2.2 Verified SOW	Verify scope	1.2.1	MANDATORY
1.2.3 WBS	Develop WBS	1.2.2	MANDATORY
1.2.4 Detailed Requirements	Develop Requirements	1.2.3	MANDATORY
1.3 Design	Design LUV Web-site		
1.3.1 Web-page interactions	Design customer interface	1.2.4	MANDATORY
1.3.2 Front-end	Develop Front-end	1.2.4	MANDATORY
1.3.3 Processing	Develop Processing Capacity	1.2.4	MANDATORY
1.3.4 Back-end	Develop Back-end	1.2.4	MANDATORY
1.4 Development	Develop web-site		
1.4.1 Web page common coding	Program re-usable code	1.3.1 1.3.2 1.3.3 1.3.4	MANDATORY
1.4.2 Code front-end	Program front-end	1.3.2	MANDATORY
1.4.3 Code processing	Program specified components	1.3.3	MANDATORY
1.4.4 Code back-end	Program back-end	1.3.4	MANDATORY
1.5 Testing	Test web-site		
1.5.1 Unit tests	Test screen interfaces	1.4.1 1.4.2 1.4.3 1.4.4	MANDATORY
1.5.2 Functional tests	Test provider interfaces	1.5.1	MANDATORY
1.5.3 Integrated tests	Test entire system performance	1.5.2	MANDATORY
1.5.4 Production tests	Test system under range of operational conditions	1.5.3	MANDATORY
1.6 Implementation	Implement Operational site		
1.6.1 Move code to operational system	Create operational site	1.5.4	MANDATORY
1.6.2 Operate with sample of users	Introduce system to invited users	1.6.1	MANDATORY
1.6.3 Tune system to volumes	Assure system ready for general public	1.6.2	MANDATORY
1.6.4 Unveil to public	Go live!	1.6.3	MANDATORY

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1.7 Objective Validation	Obtain sponsor sign-off		
1.7.1 Implement financial accounting	Perform operational audit	1.6.4	DISCRETIONARY
1.7.2 Validate performance	Monitor system performance	1.6.4	DISCRETIONARY
1.7.3 Validate stability	Monitor system availability	1.6.4	DISCRETIONARY
1.7.4 Assess customer satisfaction	Evaluate customer service	1.7.1 1.7.2 1.7.3	DISCRETIONARY